

United Workers Union



Summary of the AV EA 2024 Log of Claims

The following is a summary of the underlying intent of the UWU/AEAV claims for the Ambulance Victoria Operational Enterprise Agreement 2024. These claims represent the issues presented to the UWU by its members.

The UWU's position is that the most fruitful and effective negotiations identify the issue to be addressed and approach negotiations jointly from that perspective. This negotiation approach facilitates optimal outcomes for our members and your employees, who ultimately benefit from this agreement. Therefore, the following document individually identifies each UWU claim on behalf of its members, the issue to be addressed, the UWU proposals, and the anticipated outcome.

The accompanying larger document, for the most part, provides detailed claims in the format of completed clauses, where possible, that explain the operation of each proposed clause to make the drafting and implementation phase of the new agreement more efficient.

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TABLE OF CONTENTS

1 - Title	8
2 - Definitions	8
3 - Duration	8
4 - Application	8
5 – Relationship to award and NES	8
6 – Working Groups	9
7 – No Extra Claims	9
8 - Renegotiation	9
9 – Bullying, Harassment, Discrimination, EEO	9
10 – Dispute Representation	10
11 – Dispute Resolution	10
12 - Change	10
13 – Consultative Committees	10
14 – Meeting provisions	11
15 - Individual Flexibility	11
16 – Employment Categories	11
17 – Casual Employees	11
18 – Part-time Employees	12

19 – Job Share Arrangements	12
20 – Secure Employment	12
21 – Fixed term Employment	12
22 – Casual Conversion	13
23 - FWA	13
24 – 4 for 5	13
25 – Termination	13
26 – Wage Increases	13
27 – Operational Classifications and Wage Rates	14
28 – Operational Classification Definitions	14
29 – Administrative Staff	15
30 – Admin Progression Through bands	16
31 – Allowances	16
32 - Rural Incentives	20
33 – Uniform	22
34 – Upward Relieving, Secondment, Higher Duties, Competitive Process	22
35 – Payment of Wages and Pay Advice	25
36 – Remuneration Records	25
37 – Resource Allocation	25
38 – Reserve and Relieving Paramedics	26

39 – Community Education	27
40 – Classification Specific Claims	28
41 – Accident Make-Up Pay	38
42 – Ordinary Hours of Work	38
43 – Arranging Hours of Work	38
44 – Consecutive Maximum Shifts	38
45 – Overtime	38
46 – Unsociable Hours	40
47 - On-call	41
48 - Non-Rostered Call	42
49 – Recall	42
50 – Standby	42
51 – Meal Breaks, Crib Time, Rest Breaks	42
52 – Seasonal Ambulance Stations	43
53 – Daylight Savings	43
54 – Unusual Hours	43
55 – Annual Leave	43
56 – Personal Leave	44
57 - Compassionate Leave	47
58 - Family Violence Leave	48
59 - Parental Leave	48

60 - Paid Lactation Breaks	50
61 - Reimbursement of Child Care Expenses	50
62 – Long Service Leave	50
63 – Public Holidays	51
64 - Public Holidays in Lieu	51
65 – Accident Compensation Leave	51
66 – Jury Service	52
67 – ANZAC Leave	52
68 – ADF Leave	52
69 - Cultural and Ceremonial Leave	52
70 – Attendance at Court	52
71 – Special Leave	52
72 - Superannuation	53
73 – Performance Management	53
74 – Disciplinary Process	53
75 – Procedural fairness	54
76 – Lost, Stole, or damaged Property	54
77 – Training and Development	54
78 – Changing Time	54
79 – Fleet	55

80 – VACIS Tablets	55
82 – Right to Disconnect	55

Claim #	The issue to be Addressed	Proposed	Effect
1 - Title	None	Change of date only	None
2 - Definitions	Definitions to be included	Definitions added Consultation Shift Work Day Shift Afternoon shift Night Shift	 Defines true consultation Defines a shift worker Defines shifts
3 - Duration	Dynamic External and Internal Environments	3 Year Agreement	None over existing
4 - Application	Some employees are purposely excluded from and inadvertently excluded from allowances.	Expanded classification structure	More operational employees eligible for operational allowances
5 – Relationship to award and NES	EBA to be the principal instrument		Standard Clause

6 – Working	COVID interruptions of Working Groups leaving	Continue and finalise work quickly.	Unaddressed issues to be resolved promptly.
Groups	issues unexplored and resolved		
7 – No Extra Claims	The EBA is the primary Industrial tool. Nothing can be added, varied, or removed with agreement from all parties.		Standard Clause
8 - Renegotiation	Negotiations of often protracted	Draft Issues be presented early	The agreement is ready to go at the expiry of this agreement.
9 – Bullying,	The process for addressing these issues	New Clause	Education, training in the management of
Harassment,	must be clarified for all staff.		these issues, and a straightforward process
Discrimination,	 Many issues are unnecessarily escalated to the PCU 		to address these issues that address problems promptly
EEO	Legal requirement to provide training in		A clear and consistent process for making
	these areas		complaints avoids mismanagement and
			timely addressing/resolution of issues. Managers are made more accountable in the complaint and dispute resolution process, and employees can lodge

10 – Dispute Representation	 Clarification of representation in disputes Non-union member representation clarified 	New Clause	grievances earlier or to appropriate persons. • Clear terms
11 – Dispute Resolution	Clarity of Process – model clause	New Clause	Clear process
12 - Change	Clarity of process – model clause Grievance = Dispute	New Clause	A clear process for the management of all issues
13 – Consultative Committees	 Lack of safe forums for employees to speak out Dissent viewed as a disciplinary issue Employees disenfranchised from their workplace Lack of interaction between management and road staff 	 New consultative forums at all levels Union representation on all working committees Transparency surrounding the work of committees 	 Staff more involved in their workplace More interaction between managers and staff at all levels Feedback mechanism at all levels Dissent as a constructive improvement tool Employees feel empowered to speak up

			 Identify potential industrial issues early Transparency around what committees exist and their scope so that employees can give feedback appropriately.
14 – Meeting provisions	Refers to arrangements for consultative forums at all levels	Extended to all areas	None
15 - Individual Flexibility	Required Clause	No Change	None
16 - Employment Categories	Rationalise into one clauseModel clauses	Modernise and consolidate clause	Make part-time more accessible
17 – Casual Employees	Modernise and consolidate with clause 16	Modernise	Consolidate

18 – Part-time Employees	Modernise and consolidate with clause 16	Modernise	Consolidate
19 – Job Share Arrangements	No Change	No Change	None
20 – Secure Employment	 Excessive workloads in any area not being addressed promptly Review mechanisms for staff to initiate reviews of workload The workload is not a static equation in the pre-hospital environment 	Process for workload review by individuals or groups of employees.	 Regularly reviews staffing levels vs workload Empowers employees to speak up in their workplace Provides a process for review and dispute where an agreement can't be reached.
21 – Fixed term Employment	Continually rolled over fixed-term contracts without permanently filling positions.	Reduced maximum term	Early review of the position

22 - Casual Conversion	Modernise	Model Clause	 Modernise Clause Reduces period from 12 months to six months as per modern awards
23 - FWA	 Model Clause Incredible inconsistency across all regions and teams with FWAs and lack of structure leave managers with less support to equitably process FWAs and support staff. 	Model Clause	It provides clarity for all parties
24 – 4 for 5	No Change	No Change	No Change
25 – Termination	No Change	No Change	No Change
26 – Wage Increases	Cost of LivingAllowances effectively reducing	6%/yr or CPI Allowances grow with the agreement	Wage maintenance and growth

27 – Operational	Any transitional arrangements in AV EA 2020 to be	No longer transitional arrangements	Embed transitional arrangements as business as
Classifications and	embedded in the new agreement		usual
Wage Rates			
28 – Operational Classification Definitions	 Many operational classifications have been developed over time as temporary arrangements that have become permanent and not included or recognised in the current agreement Existing operational employees are not listed in the current structure, which places them in an 'agreementless' state or 	 two levels of ACOs Higher-level ACOs used for rural NEPT ACOs are not to be used in any 24hr branch Communications ASO to be added Sessional Clinical Instructor 	 ACOs kept within scope but also expanded Forgotten classifications recognised
	 unable to access entitlements because of their exclusion ACOs being used outside of their original intended use and scope New classifications are required to rationalise some arrangements 	 change to Clinical Instructor Cls must have Cert IV Workplace Assessor Cls to have access to study leave Logistic Support Officers be added to the Ops agreement 	

		 Paramedic Practitioners be added in Driver Facilitator Team Manager/Lead FMO Lead to be added (see individual-specific claim 	
29 – Administrative Staff	 Mercer System not reflective of roles They are treated differently from operational employees concerning years of service. Administrative staff get all increases Work-life balance and workplace modernisation Screen Breaks 	 Banding system for role/remuneration modelling and classifications Years of service pay point progression 100:80:100 trial Screen breaks 	 Improves progression of staff Brings administrative staff and operational employees into line concerning years of service progression. Modernises the corporate workplace concerning work-life balance Corporate staff performing computer-intensive roles have adequate screen breaks, improving WH&S

30 – Admin	See above – CLAIM 29	See above - CLAIM 29	See above – CLAIM 29
Progression			
Through bands			
31 – Allowances	Allowances must increase over the life of	Meal allowances increased to	Staff will potentially be more flexible about
	the agreement to maintain their value	\$30.60	where they are required to have a crib
	Allowances no longer reflect the actual	Overtime Meal and Spoilt	break. However, the default and
	cost of food	Meal Allowance increased to	preference must ALWAYS be to be
	The number of crib breaks per shift is not	\$33.25	returned to the branch for crib breaks.
	formalised	Formalise the number of crib	More reflective of the actual cost of living
	Crib breaks for shorter shifts are not	breaks on any shift	leads to happier staff
	adequate	 Crib/meal breaks on shifts of 	Twenty minutes is not enough to meet
	Crib breaks still not be provided on time or	less than 10 hours increased	personal hygiene needs, and comfort
	at all during shifts	to 30 minutes	stops, eat a meal, and recuperate enough
	Shift allowances are not reflective of	Provide an increased WOO	to return to work. Fairer for affected staff.
	inconvenience and disruption of shift work	penalty for late cribs or no	Will increase the uptake of 8 hours FWA
	Weekend penalty not reflective of the	cribs to encourage the	shifts across the Metro region, which are
	disadvantage of these hours in a modern	provision of crib breaks on	currently overwhelmingly vacant
	society	time	Crib management remains an issue. This
			penalty is ONLY payable when a crib break
			has not been managed appropriately.

- Current Travel allowance arrangements are inadequate
- Operational Crewing Allowance is not reflective of the added responsibility of single-officer crewing
- Single Responder allowances need to be part of the classification rate of pay

- The penalty will consist of time on time until a crib break is completed in its entirety
- Interrupted crib breaks will be restarted
- The WOO penalty extends beyond the end of the shift
- Introduce the first hour of the call period as the Protected Hour
- Call crews working beyond the end of the rostered shift for three hours or more into the call period are to be given a priority one warning and a penalty payable (Broken Meal) until released to eat or be returned.
- Shift allowances increased to
 15% for the afternoon shift

- Incentivises AV to appropriately manage meals.
- Interrupted crib breaks reduce the time employees ultimately have to rest, recuperate, and consume a meal before returning to work. A complete uninterrupted thirty-minute break is essential to staff well-being.
- Shifty allowances are not reflective of the disruption shift work causes. There is precedent for 15% and 20% in other ambulance services. Shift work is a requirement in this industry. Therefore, Increased penalties are adequate compensation for the disruption.
- See above for weekend penalties
- Current LAHA allowances are inadequate and disincentivise staff from accepting positions attracting this payment. Will provide more incentive for staff.

and 20% for the night shift	Treats all staff equally.
over the entire shift	 Operational Crewing Allowance is a de
Weekend penalties increased	facto supervisory, clinical instructor
to time on time for both days.	allowance that some staff work every shift.
Weekend penalties will	The current rate is not reflective of the
commence at 1800 Friday and	duties or role. The increase provides
cease at 0800 Monday.	adequate compensation.
LAHA increased to that	Not enough classifications exist to capture
reflected as sufficient by the	all managers that are single responding.
АТО	Staff need to be compensated for the role
Travel Allowance extended to	for all purposes if single responding is an
all staff with amounts payable	expectation of the role.
consistent with ATO kilometre	Increased ARO allowance quantum dealt
rate and time paid at double	with elsewhere.
time	
Electric vehicles	
accommodated	
Increased Operational	
Crewing Allowance to \$5.50,	
which is more reflective of the	
	over the entire shift • Weekend penalties increased to time on time for both days. Weekend penalties will commence at 1800 Friday and cease at 0800 Monday. • LAHA increased to that reflected as sufficient by the ATO • Travel Allowance extended to all staff with amounts payable consistent with ATO kilometre rate and time paid at double time • Electric vehicles accommodated • Increased Operational Crewing Allowance to \$5.50,

responsibilities of single
officer crewing and more
attractive
Increase in Communications
allowance to %20/8 hour shift,
\$3.00/hr for rostered hours
over eight (8), and \$6.00/hr on
any overtime worked.
Where staff are regularly
required to single respond
(SRU and ARU), and no
classification exists that
incorporates such allowance,
that allowance will be
incorporated into the rate,
and a new classification will be
created. Such as TM ARU or
TM SRU etc. (This does not
apply to 8/6 TMs that work
with an ACO or as part of a full
crew as standard)

32 – Rural

Incentives

- Existing employees in identified branches are working beside those who are being paid an attraction allowance bonus while doing the same work and hours and suffering the same disabilities of rural and remote living. This an inequity!
- The rural incentive needs to be renamed an Attraction and Retention Payment.
 Vacancies in these branches are chronically vacant, and staff often apply for transfers creating a new hard-to-fill vacancy.
- The incentive/payment needs to be significantly increased to be effective
- The incentive must be a retention bonus as well
- Increase incentives non-monetary for working in these locations
- Permanent transfers to these locations are problematic and are not attractive

- An increased incentive for category 1 and 2 branches of \$10K or \$5K, respectively
- Incentive paid as a retention bonus to existing employees permanently appointed to these branches.
- Rural Points System will provide a non-monetary incentive for staff to work in these locations. The points will become an advantage for staff in applying for internal positions in a competitive process.
- Staff who complete their employment contract will be guaranteed their choice of branch.

- Hard to fill rural branches more attractive
- Retains existing staff in hard-to-fill branch locations
- Rural points systems will provide an incentive to work in rural and remote locations
- Better guarantees of available options when looking to transfer out to a larger location
- Term transfers provide guarantees for staff, making rural work more attractive
- Guaranteed subsidised accommodation makes the potential of rural work more attractive

- Returning to a preferred branch is guaranteed and works as a disincentive for staff to take up opportunities
- Accommodation in these identified locations is either unavailable or at a premium.
- Staff from outside of the location may be maintaining a home base elsewhere to be able to return to, thus paying accommodation expenses twice.
- Staff falling short of the complete time on their employment contract will still receive a broader reward of the general location to return to
- A system of Term Transfers
 which are not permanent
 relocations but rather for a
 fixed term. These staff will
 have their spot held in their
 originating branch for them to
 return to at the expiry of the
 term transfer
- Accommodation assistance such as subsidised accommodation expense (75%) or employerprovided/sponsored accommodation.

33 – Uniform	 Cold weather clothing is non-existent or inaccessible by all staff A sustainable and ethical uniform is a priority Wrongly ordered ill-fitting uniforms drain time and resources and frustrate staff (predominantly rural staff). Any clothing supplier must be able to fit staff at convenient locations around the state or have professional tailor input before staff order uniforms. 	 Suitable car coats for all staff Uniform fabric and manufacture must be sourced from sustainable and ethical sources State-wide fitting service for all staff 	 Keep staff warm at night Increases AV's green credentials Reduction in waste, postage/courier costs Reduction in unwanted/unused uniforms lying around
34 - Upward	Upward Relieving	Upward Relieving	Upward Relieving
Relieving, Secondment, Higher Duties, Competitive Process	 RDP has not been active for three years Unqualified staff relieving in positions too far above their substantive position, causing more qualified staff to miss out on opportunities 	 RDP reopened with new timelines for any position Removal of manager endorsement requirement 	 Re-establish staff development enhancing succession planning More opportunities for all staff in different parts of the organisation resulting in a more skilled and informed workforce

 Some rural staff are not being considered for upward relieving because of subjective geographical consideration (mainly 8/6 staff) No succession planning because there is no staff development 	 Upward relieving is for no more than three months, or it is considered a secondment TMs can be only upward relieved by incumbent TMS or staff with a minimum of twelve months experience as a TM 	All staff have equal access to development opportunities
Higher Duties	Higher Duties	Higher Duties
Higher duties payments not appropriately applied on Leave and overtime opportunities	New Clause rather than policy	Staff paid appropriately
Secondments	Secondment	Secondment
 Secondments must be used for vacancies of three months or more, not the use of captain's picks 	Formalise a competitive process by way of EOIs or	Fairer transparent processNo more captain's picks

 Time served in long-term secondments not being recognised as time served 	The maximum term for secondments before a	provides stability for staff and the organisation
anywhere and not considered if permanently appointed to the position	position needs to be permanently filled of one year	
 People in long-term secondments remain on year one regardless of the length of secondment 	 Existing long-term secondees are to be appointed to the role they are seconded to. 	
 Too many existing secondments continually rolled over 	Competitive process for all secondments	
 Existing staff left in seemingly perpetual secondment rollover 		
No competitive process for secondment	Commotitive Dresses	Compatitive Process
 VPS requirements for the application 	Competitive ProcessWeighting for components of	Equally opportunity for all staff

process are not adhered to

application assessment

equally weighted

Transparency

	Interview panels not correctly formulated to provide for independence and manage conflicts of interest	Guarantee of independent panel members	Unimpeachable process of appointment of the best person for the job
35 – Payment of Wages and Pay Advice	Indecipherable pay advice slips	• redesign	staff able to quickly ascertain that they have been paid correctly
36 – Remuneration Records	No Change	No Change	No Change
37 – Resource	Not enough roster lines at branches to	Roster Parameters for 24hr	Better meet response KPIs
Allocation	 Staff disenfranchised from inputting into the roster that they are required to work One standard roster across the state is not locally nuanced 	 and call branches 45% UHU Use of NEPT crews 24 hrs to handle non-emergency work and ACOs as NEPT crews rurally 	 45% UHU for all staff will accommodate breaks, EOS, incidental overtime, development, and skills maintenance, and a better work balance with some downtime Crews not so fatigued

	 Emergency Road staff are spending more and more time on low and medium-acuity IFTs on nightshift when resources are scarce No trigger for the upgrading of call branches to 24hr or some other model when consistently extremely busy 	 A mechanism for staff to input into roster pattern Alternative models for call branches Formal triggers for branch upgrades 	 Reduction in costs associated with penalties for non-provision of cribs, overtime Expanded workforce increasing capability of meeting performance KPIs
38 – Reserve and Relieving Paramedics	 TRP and SSRP are no longer reflective of the costs associated with reserve Staff are spending increased periods on reserve Staff working consecutive nightshifts on reserve have their rest break interrupted Travel allowance for all staff Secondments to RSRP non-existent or not workable 	 TRP and SRP doubled to \$98/shift Maximum time on TRP to be reduced to six weeks Extra time on reserve beyond the above is to be reduced to two weeks Better notification system for employees who are between nightshifts Travel allowance payable to all employees (see claim 31) Appointment of RSRP 	 Bolsters roster lines providing for more flexible rostering at the branch to meet local workloads Provides staff with more stability Adequately rewards and better reflects the compensation required for the disruption caused by temporary relocation of rostered work sites Travel allowance compensates staff for extra travel involved with TRP and SRP Staff can get adequate rest breaks

		 Remove 38.12(c), as this arrangement benefits AV and pay TRP to previously excluded staff The use of rural spares is to be replaced by the use of RSRP, where they are consistently used at locations All TRP and SRP beyond the maximum of six weeks will attract a penalty payment of double the TRP or SRP allowance 	Disincentive for AV to disrupt staff temporarily and forces a review of rostering
39 – Community	Increases in line with annual increases	Increases to flow with yearly increases	Position and work not devalued
Education			 Remuneration does not get eroded by the cost of living
			<u> </u>

40 - Classification	Years of Service Increments	Years of Service Increments	Years of Service
Specific Claims	Not available to all staff Ambulance Community Officers	 All staff have access to increments Ambulance Community Officers 	Equity Ambulance Community Officers
	 Scope creep without adequate remuneration Ad hoc rostering arrangements around the state leads to the inability to plan and reduced work-life balance Inadequate paid training On-call is highly disruptive for ACOs. There are enormous periods when they are handcuffed to a pager, disrupting their lives for no remuneration. Weekend loadings are not reflective of the disruption of working on weekends as it is for their permanent colleagues 	 ACOs can only work in on-call branches ACOs be rostered to periods of duty at least 28 days in advance ACO role-specific training increased to 40 hours or additional 10 hours of professional development Minimum call-out increased to four hours Rostered ACOs are to be paid an on-call allowance 	 Less fatiguing for staff not trained or who do not feel confident to work with ACOs ACOs are not used as a cheaper option Stability and ability to plan lives Higher trained ACOs Better developed ACOs Minimum call-out makes the position more attractive On-call without compensation is a significant deterrent to attracting staff to the position On-call is more disruptive for ACOs than permanent staff. This disruption needs to

- Can work enormous periods without overtime. A permanent employee would not tolerate this
- ACOs are not being paid for work they
 were <u>not</u> rostered to do at their home
 branch after being called in. especially
 when it is to replace a rostered ACO who
 is absent or to cover the branch
- ACO recruitment in some areas is poor.
 They must be able to cover ACO positions at other branches to minimise permanent staff single responding and be paid for those hours plus travel.
- ACOs are dropping home branch shifts because they are unpaid to take paid work at other branches
- ACO TL is not compensated for the extra admin duties

- Weekend penalties increased to 200%
- ACOs be paid for all nonrostered, including at-home branch
- Travel allowance when working away from their home branch
- ACOs are not to work in 24hr branches
- Crib allowance increased in line with increases above
- ACO TL be paid 4 hours for admin duties

- More attractive ACOs to be available on weekends
- Access to overtime is an equity issue
- A travel allowance will encourage ACOs to travel to other branches to cover
- Crib increases are an equity issue

Logistic Support Officers	Logistic Support Officers	Logistic Support Officers
 Agreementless Not enough – overuse of casual workforce in this area LSO needs seven days over two shifts 	 Classification added to this agreement No worse off Casual LSOs converted to permanent if desired by the employee Extra shifts 	 These staff formally recognised in an agreement Security of tenure Cheaper for the organisation to convert staff to permanent The fleet will be serviced more regularly
Fleet Maintenance Officers	Fleet Maintenance Officers	Fleet Maintenance Officers
 Not enough for the workload Different locations do different work and have different workloads but are remunerated the same Often work as independent employees 	 More FMOs Immediate uplift in pay Tiered location-based pay structure Access to years-based 	 Wages more reflective of the role The fleet will be better maintained without placing an excessive workload on staff Recognition of geographically induced disabilities

	Not enough annual Leave	Single Officer Allowance	Return to their preferred Super Fund
	 Not enough supervision in workshops 	AV to ask the government to	Recognised as emergency service workers
	 Required to stay at the location for four 	facilitate their ability to access	More recreational Leave provides better
	hours on recalls even though the issue has	defined benefits again	work-life balance
	been resolved	Increase annual Leave to eight	Better workflow in workshops
		weeks	
			Recall requirements come into line with
		 Introduction of a 	other AV employees
		foreperson/lead position	
		No requirement to exhaust a	
		four-hour recall before being	
		to return to residence	
	GAPs	GAPs	GAPs
	GAPs being inappropriately rostered with	GAPs only to be rostered with	Improved professional and personal safety
	lesser qualified staff, exposing them to	ALS paramedics who are 12	for new employees
	jeopardy	months post AP12	AV meets training obligations
	• Insufficient numbers of CIs compromise a	GAPs are not to be rostered	
	GAPs development	on-call	
1			

	•	GAPS are being allocated to branches with no consideration of their circumstances, which in turn causes them hardship and, in some cases, increases their fatigue levels through extension after shift travel	•	GAPS must be provided with a CI for periods of direct supervision Review of the GAP allocation program	•	GAPs are not personally disadvantaged by unthinking allocation/transfer policies that potentially force them from the job
	AP12		AP12		AP12	
	•	AP12s are being allocated to branches with no consideration of their circumstances, which in turn causes them hardship and, in some cases, increases their fatigue levels through extension after shift travel AP12s being inappropriately rostered with lesser qualified staff, exposing them to jeopardy	•	Allocation policy review that considers personal circumstances AP12s must only be rostered with a QAP	•	Staff likely to stay in areas without immediately seeking to transfer Allocation policy people focused AP12s will be protected from professional and personal jeopardy when in their consolidation phase

MI	ICA	MICA	MICA
	 Insufficient numbers state-wide Multifactorial reasons why the position is no longer attractive Rostering inequities MICA and FWAs are almost mutually exclusive, making position less attractive for women Reduction in wages while studying Full-time study and a full roster are not conducive to success Unsuccessful MICA students/applicants disregarded 	 Immediate uplift in MICA numbers and an increase in the number of MICA training branches MICA SRUs and PPUs placed onto blended rosters Increased number of fixed shift options for MICA Maintenance of MICA student salaries Better feedback mechanisms Ability to study part-time and access study leave 	 Increased numbers of desperately needed MICA Better patient care for sick patients Position more attractive Making the position and study options more flexible will bring in more diverse employees, i.e. parents
Cli	inical Instructors	Clinical Instructors	Clinical Instructors
	 Insufficient numbers of Cis because position unattractive 	 Increase the number of CIs 	 More CIs provides adequate training for ALL staff

- CI is not a pathway to anywhere else
- TMs and STMs unappreciative of the CI role due to a lack of understanding of the role
- No refresher training
- Full-time mentoring is fatiguing, leading to burnout
- Classification required which roles in allowance for all purposes. Once a CI, always a CI, whether actively mentoring or not
- Not enough admin time on shift

promotional opportunities

An advantage for CIs in

- CI-specific professional development annually
- Sufficient mentoring free time to refresh and reset
- Classification
- Function time for admin

- Improved patient care generally
- Position more attractive
- Improved CI capabilities
- Retention of Cis in role
- Classification recognises the ongoing commitment to the position
- Cls can complete admin functions that currently are creating issues

Clinical Support Officers

- Dual Role of CSO/Clinician not equitably paid across the state
- Clinical Single Responding duties interfere
 with the substantive role duties

Clinical Support Officers

- Dual role payment paid regardless of location
- Limit the number of SR days to two

Clinical Support Officers

- Equity
- Ability to complete the duties of the substantive role, which benefits all staff

Paramedic Educator	Paramedic Educator	Paramedic Educator
Not enough time to complete the role when part of a response roster	 Function time of one day per week 	Able to fulfil role requirements that benefit all staff
Roster Staff	Roster Staff	Roster Staff
 Computer Intensive work Under-resourced as compared to the increasing complexity of rostering and workload 	 Screen breaks Review of workload vs available FTE 	 Screen breaks are a recognised WH&S issue for computer-intensive work Chronic understaffing doesn't serve the organisation as a whole and leads to burnout of the staff doing the work
Team Managers and Senior Team Managers	Team Managers and Senior Team Managers	Team Managers and Senior Team Managers
Dual TMs at branches confuse the chain of command and create unnecessary conflict	One only TM/branch	 Chain of command transparent for all staff Reduces conflict

- Workload and responding duties are forcing TMs to complete tasks on days off, resulting in unnecessary performance management processes being initiated
- Single responding without adequate training or equipment to single respond
- Inexperienced staff being seconded to higher roles
- Untrained managers in the areas of people skills
- Extra study in role-specific external courses adds to the burden of the workload
- Poor Relativities make the position unattractive
- All bullying, harassment, etc. issues are unnecessarily escalated because they are not dealt with early because managers do not have the skill set

- Increased function time rigorously applied
- Appropriate training and equipment for those single responding
- Basic requirements for upward relieving into these roles
- Management training course for all employees
- Study leave to do internal and external training courses
- Restore adequate relativities
- Bullying, harassment, etc., training for all line managers

- Staff provided with enough time to complete required work restoring work-life balance and adhering to award conditions
- WH&S issues addressed for single responders
- Upward relieving is no longer a captain's pick and develops appropriate staff
- Trained managers benefit all staff and the organisation
- External training will be more accessible because of the study leave arrangement, which helps the whole organisation
- Formal training will enable a consistent approach to TM/STM duties and tasks, which will better support those undertaking the role and those being supported by management. Formal training will ensure experts in the field provide training

ESTA AV Staff	ESTA AV Staff	 EBA and policies are more likely to be followed and less reliant on HR for basic processes/support. ESTA AV Staff Meet award conditions
 Screen breaks for a role that is computer intensive, like ESTA-employed colleagues Workload vs staffing levels are not appropriate, leading to burnout Under resourcing leading to non-provision of award entitlements for breaks and burnout Under resourcing leads to an inability to accommodate road staff adequately Embedding of any successful results from the clinician redesign trial Dual CSO/Clinician payments are not equitably applied across the state No road time to maintain skills 	 Increase in staff numbers to facilitate award conditions and to match workloads Transfer positive outcomes of the redesign trial into the agreement Payment of dual role allowance equitably across the state 	 Reduce excessive workloads Reduce burnout It makes the position more attractive and increases longevity in the role Potentially adding a new role into centres to enhance crew access and reduce the workload of existing staff Equity across the whole state

41 – Accident Make-Up Pay	 Duration of make-up is not adequate for some long-term physical and mental injuries 	Increase duration to 104 weeks	Values staff and recognises the catastrophic nature of some workplace injuries
42 – Ordinary Hours of Work	No Change	No Change	No Change
43 – Arranging Hours of Work	See Claim 37	See Claim 37	See Claim 37
44 – Consecutive Maximum Shifts	See Claim 37	See Claim 37	See Claim 37
45 – Overtime	Current arrangements of time and one- half are not reflective of modern overtime payments for shift workers	 All overtime for shift workers paid at double time Additional considerations when employees refuse overtime 	 Bring into line with other modern awards for shift workers Improves employees' rights to refuse overtime by considering workplace-specific issues such as shift length

- Incidental overtime extends rostered shifts regularly to unacceptable lengths too frequently
- Overtime after lengthy busy shifts is undesirable
- More than four hours of incidental overtime is unacceptable
- Workload while on-call can be extraordinarily excessive and equate to double shifts
- Timebank is inaccessible
- SDOs are inaccessible

- End of Shift warnings before
 the end of the shift for all staff
- Incidental overtime worked more than four hours to be paid at double time and one half
- On-call employees (including ACOs) who are recalled to duty during the call period who work six hours more continuously to be paid double time and one half
- Taking staff assigned to cases at the end of their shift out of service
- 45 minutes before the end of day and afternoon shifts, EOS priority warnings

- Better EOS management
- Excessive overtime better compensated
- Better EOS management reducing incidental overtime
- Reducing incidental OT will motivate more employees to do rostered OT to cover vacancies.
- Timebank accrual and use more attractive
- SDO uses better facilitated

		 60 minutes before the end of the night shift EOS priority warning Timebank accrued at 1.5 hours/hour for non-operational employees and 2 hours/hour for operational employees Improved access to timebank arrangements Improved access to SDO arrangements 	
46 – Unsociable Hours	 Incentive not reflective of disruption Not equitably paid across state ACOs and Casuals have the same disruption; therefore, they should be entitled to incentive 	 Increase to \$200/shift for 24hr branches Increase to \$20/hr for on-call, ACOs, and Casuals 	 Better reflects disruption of unsociable hours Equitably paid to all employees

47 – On-call	On-call disruptive to employees, and	Increased to \$20/hr	Adequate compensation
	current allowance not reflective of	Minimum call-out of four	It makes call branches more attractive
	disruption	hours	Removes disincentive and financial
	On-call is hugely taxing on work-life	On-call allowance for	disadvantage of going on Leave
	balance	projected rosters paid while	Recognises that on-call is about servicing
	The minimum payment is not adequate in	on Leave	the local area, not the entire LGA
	comparison to other states	Priority one and zero while	Highlights understaffing in busy areas of an
	On-call arrangements are generally	on-call outside of the	LGA
	insufficient	catchment	Reduces excessive overtime, reducing the
	On-call staff are penalised financially	On-call crews are to be	need for rest breaks and fatigue breaks
	when going on Leave. Rostered on-call is a	returned home and not used	
	typical incidence of the regular roster and,	as local cars when on call	
	thus, a normal part of remuneration. Not		
	replaced adequately by leave loading		
	Too many low acuity cases while on-call		
	add to the burden of the workload		
	On-call vehicles are trapped in areas that		
	surround the receiving hospital, and		
	rather than being returned home to rest		
	(they are on overtime, having already		

48 Non-Rostered Call	completed an entire rostered shift), they are utilised as local cars in that area Non-rostered call is effectively over time	Increase non-rostered call payment to double time	Non-rostered call recognised for what it is
49 – Recall	No Change	No Change	No Change
50 – Standby	No Change	No Change	No Change
51 – Meal Breaks, Crib Time, Rest Breaks	 Rest and Fatigue breaks being started or not started Meals are still not being managed appropriately Crib breaks not adequately spaced 	 Employees must advise ESTA when they are starting a break Introduces expanded WOO to be applied with the penalty allowances in claim 31.4 Minimum two hours between crib breaks on affected shifts 	 Eliminates non-recording of rest breaks Long WOO for getting staff fed Adequate time for those on night shift to rest and eat during long shifts without extended periods of work without a break

52 – Seasonal Ambulance Stations	Facilitates not acceptable to live and work	Minimum standards for Seasonal Ambulance Stations	WH&S More attractive locations
53 – Daylight Savings	No Change	No Change	No Change
54 – Unusual Hours	No Change	No Change	No Change
55 – Annual Leave	 Matrix is universally disliked and disadvantages employees Matrix forces employees onto Leave at a time when they do not wish to be on Leave Employees working nightshift, which leaches into Annual Leave 	 Leave matrix abolished and returned to ASA/LGA management No requirement to work a night shift immediately before going on Leave On-call branches are to be removed from the matrix and leave managed locally 	 Leave better managed locally, alleviating staff shortages Leave equitably distributed at significant times (e.g., school holidays) Leave not wasted by the night shift On-call branches in LGAs can co-ordinate Leave, which makes better use of relievers Leave more flexible

	 On-call leave provisions should be handled amongst other on-call branches in an LGA, not regionally SDOs unable to be accessed and expire before use 	between other on-call branches in specific LGAs • Annual Leave can be taken as single days off	
56 - Personal	Personal Leave	Personal Leave	Personal Leave
Leave	 Casuals get sick too but are financial disincentives not to come to work rather than recovering Accessing a GP for a medical certificate is expensive and impossible in some predominantly rural areas Personal Leave is inadequate for a modern workplace that deals with sick patients It is personal Leave, not sick leave. Need more days to attend to life that can't be adequately managed because of shift work with the need for evidence 	 Casuals get five days of Personal Leave Expand the list of professionals that can supply a medical certificate Expanded personal leave entitlements Increase to five days the number of days not requiring evidence Sick leave cash-out provisions 	 Casuals not discriminated against in line with government trial Enhanced ability to supply evidence Leave entitlements reflective of the working environment Shift working staff better able to attend to life Rewards employees who have not exhausted sick Leave after many years of service

I need to be able to cash out my excessive sick leave hours		
COVID has highlighted the issue of a lack of leave arrangements for infectious diseases	Infectious Diseases LeaveSee claim 56.8	Infectious Diseases LeaveKeeps workforce safe and available
Transgender Transition Leave • LBGTQI arrangements inadequate	Transgender Transition Leave • See clause/claim 56.8	Transgender Transition Leave • LBGTQI friendly workplace
Bone Marrow and Organ Donor Leave • Generally, it requires a family member;	Bone Marrow and Organ Donor Leave • See clause/claim 56.9	Bone Marrow and Organ Donor Leave • Family-friendly
thus, employees are disadvantaged for saving the life of relative		

Sporting Leave	Sporting Leave	Sporting Leave
Participation in sports at an elite level discouraged	• See clause/claim 56.10	 Enhances employee well-being and improves the relationship with the employer for all staff
Study Leave	Study Leave	Study Leave
 Improvement through study discourages through inadequate arrangements Intelligence and experience drain from the workforce 	 The employer granted paid study leave Seven days for classroom activities Five days for examinations and credentialling Additional Leave without pay Part-time study pro-rated Study leave not to accrue from year to year 	 Employees are encouraged to advance themselves academically, which improves the organisation Incidental OT will significantly motivate more employees to take up rostered OT to cover vacancies. Less personal leave is taken, and last-minute vacancies

	Defence Force Reserve Sick Leave	Defence Force Reserve Sick Leave	Defence Force Reserve Sick Leave
	 Sick or injured while serving in the ADF reserve 	• See clause/claim 56.12	 Respects and recognises the service of those willing to serve in the ADF
57 – Compassionate Leave	 Current arrangements are not adequate to attend to the requirements of the death of a family member or to grieve Casuals have family members that die, too and should not be financially disadvantaged by this fact 	 Increased to five days for all employees Made available to casuals 	Respectful of the AV workforce at a time of significant personal loss
	Employee Support and Debriefing	Employee Support and Debriefing	Employee Support and Debriefing
	 More to be done in supporting employees who are exposed to trauma during their work 	• See clause/claim 57.3	 More support for employees in a taxing workplace Reduces psychological injury rate More empathetic approach by the employer

58 - Family	Rename Clause	Model clause claim 58.1	Update to model clause
Violence Leave	Model clause update		The Employer more supportive in these tragic circumstances
59 – Parental	Parental Leave	Parental Leave	Parental Leave
Leave	 Not enough Leave to meet the baby's formative months Secondary carer's leave is not adequate 	 Increased Primary Carer Leave to 28 weeks Secondary carers entitled to half the entitlement of primary carers 	Family-friendly work environment
	Grand Parents Leave	Grand Parents Leave	Grand Parents Leave
	Grandparents not accommodated without jeopardising employment	• See clause/claim 59.5	Recognised the complexity of extended families in the workplace

Assisted Reproduction Leave	Assisted Reproduction Leave	Assisted Reproduction Leave
 Assisted reproduction is a reality for more and more people and is already a burden financially without a double whammy of work issues 	• See clause/claim 59.6	 Employee welfare improvements Family-friendly work environment
Personal Illness While Pregnant	Personal Illness While Pregnant	Personal Illness While Pregnant
Maternal health essential	• See clause/claim 59.7	Employee welfare improvementsFamily-friendly work environment
Permanent Care Leave	Permanent Care Leave	Permanent Care Leave
Circumstances Change	• See clause/claim 59.7	 Recognised the complexity of extended families in the workplace

	Keeping in Touch Days	Keeping in Touch Days	Keeping in Touch Days
	 Formalise into an agreement Rolled-in rate, not the base rate Options to work additional paid casual shifts without needing to resign and come back as a casual 	 Increase to ten days Rolled-in rate Ability to work casual shifts 	Parent-friendly work environment
60 – Paid Lactation	No Change	No Change	No Change
Breaks			
61 -	Cap on expense does not fully	Full reimbursement of	Unplanned overtime is not an
Reimbursement of	compensate for the cost of unplanned overtime	cost	employee issue. It is an employer issue. Employees are fully
Child Care			reimbursed and not financially
Expenses			penalised for unplanned overtime
62 – Long Service	Unable to access long service leave	Increased opportunities to	Improved arrangements for employees
Leave		access leave entitlement	eligible for LSL

	FWA employees are disadvantaged	FWA employees remunerated	Increased flexibility for LSL decreases
	financially	at their best employment	financial liability for AV in the long term
	Non-operational staff losing LSL because	contract arrangements	
	of public holidays	Recredit LSL for public	
	LSL being refused	holidays when it falls during a	
		period of LSL for non-	
	Employees are being required to give	operational employees	
	reasons for accessing a leave entitlement	No requirement to provide a	
		reason for the LSL request	
63 – Public	No Change	No Change	No Change
Holidays			
•			
64 - Public	No Change	No Change	No Change
Holidays in Lieu			
65 – Accident	No Change	No Change	No Change
Compensation			
Leave			

66 – Jury Service	No Change	No Change	No Change
67 – ANZAC Leave	No Change	No Change	No Change
68 – ADF Leave	No Change	No Change	No Change
69 – Cultural and Ceremonial Leave	No Change	No Change	No Change
70 – Attendance at Court	No Change	No Change	No Change
71 – Special Leave	Modernise Clause	See clause/claim 71.1 – 71.3	Facilitates the diversity of the workplace

	Leave Without Pay	Leave Without Pay	Leave Without Pay
	Modernise Clause	• See clause/claim 71.4	Modernise clause
72 - Superannuation	Delays in providing updates to ESSS concerning a change of employment circumstances	Maximum of four weeks to provide updates to ESSS	Allows for employee planning in this area
73 – Performance Management	 A detailed structure approach to performance management is missing Update clause 	See clause/claim 73	 The rights of all parties are clear and structured Removes ad hoc approach
74 – Disciplinary Process	 Modernise clause A structured, detailed, straightforward process required Respondents are penalised without any finding of guilt Procedural fairness embedded 	See clause/claim 74	More rigour and structure The rights of all parties are clear and structured

75 – Procedural	No Change	No Change	No Change
fairness			
76 – Lost, Stole, or	Reimbursement doesn't reflect the actual	The maximum claimable	Reflective of the actual cost of
damaged Property	costs of today	amount increased to \$2000	repair/replacement
77 – Training and	Over-reliance on online learning, which is	Annual training for all	More informed workforce
Development	less effective than face to face	employees surrounding acceptable workplace	Reduction in incidents and complaintsRemoves cost immediate cost
	Bullying, harassment etc., training for all	behaviour	disadvantage of maintaining continuous
	staff annually face to face	 Establish a Professional 	development for registration
	Maintaining registration is an immediate	Development Allowance	Provides a more professional and
	cost burden		developed workforce
78 – Changing	Not available	Increased to twenty minutes	Facilitates employee welfare
Time	Not long enough	Changing time on overtime	
	Having to get changed on overtime with no compensation	paid at double time	

79 – Fleet	ACO TLs clean and restock trucks on their	ACO TLs paid to clean and	ACO trucks better cared for
	own time because of ad hoc arrangements	restock vehicles at the rate of	Decreases AV's impact on environmental
	ACO fleet not in an acceptable state	four hours/week	degradation
	Vehicle emissions from AV fleet are	The transition of the fleet to	
	excessive, given there are alternatives	low-emissions technologies	
	available	over the life agreement	
80 – VACIS Tablets	Change to devices is imminent	Personal issue tablets, when	Increased flexibility for staff when away
	Other services have changed to tablet-	introduced	from the branches
	style arrangements that are a personal		
	issue		
82 – Right to	Work environment clashing with the non-	See clause/claim 82	Improved work-life balance
Disconnect	work environment		
Disconnect	Increasing need for staff to disconnect		
	away from work		